## BIRLA INSTITUTE OF TECHNOLOGY, MESRA, RANCHI (END SEMESTER EXAMINATION)

CLASS: MBA SEMESTER : IIIrd BRANCH: MBA SESSION : MO/2023

SUBJECT: MT537R1 TOTAL QUALITY MANAGEMENT AND SIX SIGMA

TIME: 3 Hours FULL MARKS: 50

## **INSTRUCTIONS:**

- 1. The question paper contains 5 questions each of 10 marks and total 50 marks.
- 2. Attempt all questions.
- 3. The missing data, if any, may be assumed suitably.
- 4. Before attempting the question paper, be sure that you have got the correct question paper.
- 5. Tables/Data hand book/Graph paper etc. to be supplied to the candidates in the examination hall.

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Q.1(a) Q.1(b)	What do you mean by term quality? Explain total quality management and its framework. Describe strategic quality management, quality planning and cost of quality.	[5] [5]	CO 1 1
Q.2(a)	What do you mean by the term customer satisfaction and its techniques? Also describe customer perception of quality.	[5]	2
Q.2(b)	Explain PDSA cycle and Kaizen philosophy.	[5]	2
Q.3(a)	Write a note on Benchmarking. Differentiate between business process re-engineering and	[5]	3
Q.3(b)	bench marking. What is ISO 9000? Write down the benefits of ISO registration.	[5]	3
Q.4(a) Q.4(b)	What is quality system and quality auditing? Discuss statistical process control (SPC) and it's implementations towards TQM.	[5] [5]	4 4
Q.5(a)	Explain the fundamental principles of six sigma and give its application in a business context.	[5]	5
Q.5(b)	Discuss the DMAIC methodology in six sigma. Outline each phase (Define, measure, analyze, improve, control) and elaborate on the key activities involved in each phase.	[5]	5

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