

**BIRLA INSTITUTE OF TECHNOLOGY, MESRA, RANCHI
(END SEMESTER EXAMINATION)**

**CLASS: B.TECH.
BRANCH: BT/CHEMICAL/CS/IT/EEE/ECE/ME**

**SEMESTER : V/VII
SESSION : MO/22**

SUBJECT: PE309 PROJECT MANAGEMENT

TIME: 3 hrs.

FULL MARKS: 50

INSTRUCTIONS:

1. The question paper contains 5 questions each of 10 marks and total 50 marks.
2. Attempt all questions.
3. The missing data, if any, may be assumed suitably.
4. Tables/Data handbook/Graph paper etc., if applicable, will be supplied to the candidates

- Q.1(a) How can standard routine production be differentiated from a project work? [2]CO1, L2
 Q.1(b) What do you mean by 'triple constraints' of a project? [3]CO1,L1
 Q.1(c) Explain various stages in project life cycle. [5]CO3,L2
- Q.2(a) State the roles of a project manager. [2]CO1,L1
 Q.2(b) What are the causes of delay in projects? How can you eliminate them? [3]CO1,3,L2
 Q.2(c) Explain the significance of different organization structures in the context of project management. [5]CO1, L2
- Q.3(a) Briefly explain 'Environmental Impact Assessment (EIA)'. [2]CO2,L2
 Q.3(b) Social cost benefit analysis (SCBA) is an important aspect in public projects - Justify. [3]CO1,3,L4
 Q.3(c) Explain the concept of feasibility study of a project with an example. [5]CO1,3,L2
- Q.4(a) What are the significance of slack and float times in project network? [2]CO1.4,L1
 Q.4(b) Explain with diagram: activity on node (AON) and activity on arc (AOA) [3]CO1,4,L2
 Q.4(c) Consider the following data to construct the project network and determine the critical path. [5]CO4,L3

Activity	Dependencies	Duration
A	-	2
B	-	2
C	-	4
D	-	8
E	A, F	3
F	B	4
G	C, D, E	3
H	D, G	2
I	E	7
J	G	6

- Q.5(a) Distinguish between PERT and CPM. [3]CO1,4,L4
 Q.5(b) Consider the project network shown below. [7]CO4,L3

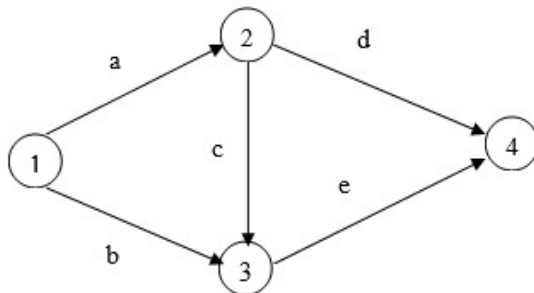


Table: CPM project time and cost data

Activity	Normal Time (days)	Crash time (days)	Normal cost (\$)	Crash cost (\$)
a	4	3	400	800
b	8	5	600	2400
c	6	5	1000	1200
d	9	8	700	1400
e	5	2	1200	2700
Total Cost			\$3900	\$8500

Determine the minimum cost crash solution.

:::::25/11/2022:::::M